

ARKANSAS

Rural Health Transformation Program

HEALTHY. CONNECTED. LOCAL.

Version 2: Revised 3/30/2026 to include CMS requested updates

Version3: Revised 3/31/2026 in include CMS requested updates



OPPORTUNITY NUMBER: CMS-RHT-26-001

PROJECT YEAR 1 BUDGET NARRATIVE

STRATEGIC OVERVIEW OF PROPOSED BUDGET

Thanks to the federal investments made possible through President Trump's One Big Beautiful Bill Act (OBBBA), Arkansas's proposed budget strategically allocates resources to achieve the Rural Health Transformation (RHT) Program's objectives of strengthening access, sustainability, and innovation across the state's rural healthcare system. Funding is organized across four integrated initiatives (HEART, PACT, RISE AR, and THRIVE) that together promote wellness, advance system modernization, develop healthcare workforce, increase technological connectivity, and ensure infrastructure resilience. Each allocation is directly tied to defined activities and measurable outcomes, maximizing benefit to rural communities while maintaining administrative expenditures within the 10% threshold.

The Arkansas budget design supports both direct program delivery and carefully structured partnerships through subawards, subgrants, and contracts. The State has engaged BDO GS to manage and implement the RHT Program's initiatives, ensuring clear separation of costs administered directly by the lead agency from those subcontracted to external partners.

Resources are directed where they can yield measurable, community-level results. By investing in coordinated care networks, workforce expansion, networking and telehealth capacity, and critical infrastructure upgrades, the plan reflects a balanced strategy to strengthen rural health from the ground up. Cost estimates are based on defined scope, labor and market conditions, and phased implementation across federal fiscal years 2026 to 2031 to align with program timelines and federal guidance. This budget narrative provides clear reasoning behind each initiative's funding, the details of how resources are managed to meet program goals, and outlines oversight processes for subrecipients and performance monitoring. Arkansas' approach emphasizes transparency, fiscal discipline, and outcome-driven investment to ensure lasting improvement in access and sustainability for rural communities statewide.

Healthy Eating, Active Recreation, and Transformation (HEART)

The HEART initiative promotes healthier rural communities through nutrition, recreation, and preventive care. Funding will support school-based clinics, local food networks, community fitness infrastructure, and faith-based health outreach. These coordinated investments will improve access to preventive services, expand healthy food options, and promote physical activity through partnerships with schools, farmers, and local organizations. By aligning community health efforts under a single statewide framework, HEART builds sustainable habits that reduce chronic disease and strengthen overall well-being in Arkansas' rural regions.

Promoting Access, Coordination, and Transformation (PACT)

PACT builds the foundation for a modern, integrated rural health system through expanded telehealth, coordinated care, and network optimization. Funding will support telehealth access points, trauma readiness upgrades, clinically integrated network development, and scope-of-practice expansion. These projects connect hospitals, clinics, and emergency services into coordinated systems that improve patient outcomes and reduce fragmentation. PACT ensures rural Arkansans receive timely, coordinated, and high-quality care regardless of geography by linking infrastructure, workforce, and technology investments statewide.

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)

RISE AR invests in the long-term stability of Arkansas's rural healthcare workforce. Through leadership training, residency expansion, apprenticeship models, and credentialing support, this initiative builds a sustainable talent pipeline for rural communities. Funding will develop leadership academies, expand graduate medical education, train nurses and allied health professionals, and provide financial and mentorship incentives that improve recruitment and retention. By supporting education, training, and advancement opportunities across disciplines, RISE AR ensures that Arkansas maintains a skilled and resilient healthcare workforce for generations to come.

Telehealth, Health-Monitoring, and Response Innovation for Vital Expansion (THRIVE)

THRIVE strengthens the technological backbone of rural healthcare through investments in telehealth infrastructure, remote monitoring, and emergency communications. Funding will expand broadband capacity, enhance EMS systems, and deploy telehealth and data tools that connect providers and patients statewide. This initiative accelerates Arkansas's shift toward modern, data-driven care models that emphasize prevention, early intervention, and coordinated response. By improving digital connectivity and response readiness, THRIVE ensures that every rural Arkansan can access timely, high-quality care regardless of location.

BUDGET SUMMARY TABLE

Object Class Categories	FY26	Initiative
Personnel	235,000.00	All Initiatives
Fringe Benefits	67,400.00	All Initiatives
Travel	3,000.00	
Equipment	-	
Supplies	-	
Contractual/ Subawards	208,473,996.02	All Initiatives
Construction	-	
Other	-	
Direct Costs	208,779,396.02	All Initiatives
Indirect Costs	-	
Total	\$ 208,779,396.02	

PROPOSED COST BY LINE ITEM

PERSONNEL

BUDGET

					\$235,000
Position Title	Name	Annual	Time	Initiative Supported	
Project Director	Brad Nye	\$ 156,000	100%	All Initiatives	
TBD (One FTE)*	TBD	\$ 79,000	100%	All Initiatives	

JUSTIFICATION:

Job Description: Project Director – Brad Nye

The Project Director will oversee the statewide administration of the Arkansas Rural Health Transformation Program, ensuring the effective coordination and execution of all funded initiatives. This role is responsible for implementing program activities, managing interagency partnerships, developing project materials, and organizing training and stakeholder meetings. The Project Director will design and supervise data collection, analysis, and reporting processes; lead program evaluation efforts; and monitor staff performance to ensure compliance and accountability. This position serves as the primary point of contact with CMS and has responsibility for ensuring timely and accurate submission of all required reports, documentation, and deliverables. The Project Director provides strategic direction and ensures alignment of all program activities with the overarching goals of improved access, sustainability, and innovation in Arkansas’s rural healthcare system.

*All TBD positions will be hired by March 21, 2026.

Description of Proposed Cost

At this time, exact line-item costs for additional personnel to help administer this program have not been determined. Below, the State has provided anticipated activities, along with the estimated portion of funding required.

Initiative	Activities	Estimated Portion of Funding	Justification	Calculation Methodology
All Initiatives	Activities for staff may include, but are not limited to, administrative oversight, interagency coordination, and program management.	100%	Staff will support goals of the RHTF program in the State ensuring effective implementation and compliance.	Costs were estimated using projected annual salaries for full-time administrative staff.

Travel

BUDGET

All Initiatives	Activity for travel includes attending the Rural Health Transformation Summit	Attending the Rural Health Transformation Summit will support the goals of the RHTF program by allowing staff to obtain required federal guidance, technical assistance, and program coordination necessary for effective implementation and compliance.	Costs were estimated per attendee using \$750 airfare, \$500 lodging (2 nights), \$150 per diem (2 days), \$100 ground transportation at 2 attendees.	\$3,000

FRINGE BENEFITS

BUDGET

Fringe Benefit Total					\$ 674,000
Fringe Benefit	Rate	Salary Requested	Amount Requested	Initiative Supported	
FICA	7.65%	\$ 235,000	\$ 18,000	All Initiatives	
Insurance	5.70%	\$ 235,000	\$ 13,400	All Initiatives	
Retirement	15.32%	\$ 235,000	\$ 36,000	All Initiatives	
Total	28.67%	\$ 235,000	\$ 67,400	All Initiatives	

CONTRACTUAL

At this stage, the State of Arkansas has not yet identified specific consultants, subrecipients, or contractors; however, all selections will fully adhere to CMS procurement and oversight requirements. The following narrative outlines how Arkansas intends to allocate funding across each initiative. Once partners are selected, the State will submit detailed engagement information, including organizational qualifications, scope of work, deliverables, performance periods, and itemized budgets with justifications. All contracting, subaward, and monitoring activities will be conducted in accordance with federal regulations to ensure transparency, fiscal accountability, and alignment with program objectives. Oversight mechanisms will be established to track performance, spending, and outcomes, ensuring all resources are used effectively to advance the goals of the Rural Health Transformation Program.

Contractual Total	\$ 208,473,996.02
Initiative	Allocation
HEART	\$ 27,557,600.00
PACT	\$ 93,590,808.02
RISE AR	\$ 27,300,000.00
THRIVE	\$ 55,650,000.00
Contracted Administrative Costs*	\$ 4,375,588.00

*BDO GS has been selected as the vendor for contractual administrative costs.

RATIONALE FOR ANTICIPATED FUNDING ALLOCATIONS

The State of Arkansas anticipates allocating Rural Health Transformation Program (RHTP) funds through targeted subawards and subgrants to enable strategic investments aligned with statewide priorities.

Recognizing the diversity of Arkansas's rural health landscape, the State has engaged BDO GS, a qualified third-party administrator with demonstrated expertise in 2 CFR 200 compliance to design and manage a transparent, competitive, and impartial subgrant process. This structure ensures that funding decisions are made objectively, align with program goals, and comply with all CMS accountability and integrity requirements.

Subaward Methodology and Process

1. Funding Opportunity Notification

Funding opportunities will be announced through state and local channels to ensure that all eligible entities are informed, have the opportunity to express interest, and can readily access the information necessary to participate in the process.

2. Screening and Eligibility Verification

All proposals will undergo an initial administrative review to confirm completeness, eligibility, capacity, and adherence to program requirements. The third-party administrator will coordinate with state agencies to confirm that proposed projects do not duplicate existing efforts or receive overlapping federal support.

3. Technical and Programmatic Review

Eligible proposals will be reviewed by a panel of subject matter experts within Arkansas's Department of Finance and Administration (DFA), Department of Human Services (DHS) and Department of Health (ADH). Each proposal will be evaluated for alignment with RHT Program objectives and CMS priorities.

4. Selection and Award Determination

The third-party administrator will make recommendations for review by a selection panel, composed of the Secretaries of DFA, DHS, and ADH. The selection panel will ensure geographic balance, fair distribution of resources, and

alignment with statewide priorities and needs. Final funding recommendations will be approved in accordance with CMS guidance and state procurement policy where applicable.

5. Award Issuance and Oversight

Successful applicants will receive formal award notifications, grant agreements, and performance expectations. The administrator will provide technical assistance, track deliverables, and collect performance data to evaluate outcomes and ensure compliance. Ongoing oversight will include fiscal monitoring, quarterly reporting, and corrective action planning where needed to maintain accountability and program integrity.

JUSTIFICATION:

Expanded justification is provided in the Appendix. As the Appendix is entirely new, no highlighting has been applied.

Healthy Eating, Active Recreation, & Transformation (HEART)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Growing Resilient, Optimally Well Kids (GROW Kids)	School-based clinics \$2,000,000	Supports school-based clinics, nutrition programs, and preventive health initiatives for children in rural Arkansas.	Costs were estimated using projections informed by comparable initiatives, anticipated statewide needs, and market-based assumptions for staffing, equipment, and materials.	\$6,000,000.00
	Education materials development and distribution \$1,000,000			
	Mobile care units \$3,000,000			
Food Access & Regional Markets (FARM)	Nutrition education and outreach materials \$1,500,000	Promotes local food access, SNAP waivers, healthy vending machine reforms*, and food-as-	Estimates are based on anticipated program scope, regional capacity, and cost benchmarks from	\$5,700,000.00
	Data collection and reporting on population			

Healthy Eating, Active Recreation, & Transformation (HEART)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
	health and food access \$200,000	medicine initiatives to prevent chronic disease.	comparable food access initiatives.	
	Market development grants \$4,000,000			
Mobilizing Opportunities for Vital Exercise (MOVE)	Facility enhancement grants \$4,000,000*	Improves access to safe, appealing spaces for exercise and recreation.	Estimates were developed using prior community recreation projects and projected facility and coordination costs across rural regions.	\$5,037,600.00
	Coordination efforts with local governments, community organizations, wellness groups \$1,037,600			
Faith-based Access, Interventions, Transportation, & Health (FAITH)	Screening and outreach events \$900,000	Partners with faith organizations to expand outreach and connect rural residents to health services.	Cost assumptions are based on projected event frequency and communication needs.	\$1,100,000.00
	Stripe parking lots \$200,000*			
Healthcare Education and Advancement for Leadership (HEAL)	Training materials development and distribution \$600,000	Embeds nutrition and fitness education across medical, nursing, and continuing education programs.	Estimates reflect projected training program size, platform requirements, and instructional resource needs.	\$1,300,000.00
	Faculty/staff support \$500,000			
	Tele-education/learning platform \$200,000			

Healthy Eating, Active Recreation, & Transformation (HEART)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Integrated Models for Prevention, Access, Care and Transformation (IMPACT)**	Equipment and technology \$2,568,000	Comprehensive chronic disease prevention and management using coordinated clinical and behavioral care.	Cost estimates were informed by other large-scale disease management initiatives and adjusted for Arkansas's rural population and implementation scale.	\$8,420,000.00
	Provider training and consulting \$3,444,000			
	Patient outreach and support \$2,408,000			
				\$27,557,600.00

* Vending machine reform will be implemented through an Executive Order to ensure that vending machine offerings align with the requirements of the approved SNAP waiver.

In Year Two, RHTP funds will be used solely for outreach and engagement efforts, including communication with vending machine owners and suppliers, as well as activities to encourage consumers to select healthier options.

No RHTP funds will be used to purchase, stock, or otherwise supply vending machines, and no program income will be generated from vending machine operations. All costs related to vending machines have been removed from the Year One budget.

Promoting Access, Coordination, and Transformation (PACT)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Advancing Care Capacity, Engagement, and Screening Services (ACCESS)**	Telehealth platforms \$1,000,000	Expands specialty, preventive, and telehealth services in underserved regions.	Estimates reflect anticipated technology, workforce, and operational costs derived from statewide telehealth expansion projections.	\$24,400,808.02
	Mobile screening \$5,000,000			
	Telehealth equipment \$8,000,808.02			
	Clinical staffing, patient navigation, and outreach grants \$5,400,000			
	Care coordination services \$5,000,000			
Community Integrated Networks for Care (CINC)	CIN development grants \$3,690,000	Develops community driven Clinically Integrated Networks through governance design and legal formation of the network; development of data-sharing, analytics, and quality reporting infrastructure; implementation of care management and population health capabilities; establishment of shared	Cost estimates are based on comparable CIN development models and expected administrative and coordination requirements. The State anticipates that up to 8 CINs will be initiated in year 1 of the RHTP.	\$3,690,000.00

Promoting Access, Coordination, and Transformation (PACT)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
		clinical programs and standardized care pathways; and investments to support contracting readiness for value-based and other network arrangements to strengthen collaboration, efficiency, and revenue for regional providers.		
Regional Optimization of Access, Delivery, Mobility, and Practice (ROADMAP)	Statewide data systems \$500,000	Improves transportation and optimizes workforce distribution to expand access to care.	Cost assumptions reflect anticipated data, transportation, and regional coordination needs consistent with comparable access initiatives.	\$1,000,000.00
	Regional coalition support \$200,000			
	Transportation partnerships \$200,000			
	Digital tools supporting transportation \$100,000			
Scope of Practice Elevation (SCOPE)	Scope of practice training and certification support \$1,000,000	Expands practice authority for pharmacists, dietitians, dental hygienists, and other licensed healthcare professionals to practice at the top of their credentials.	Costs were estimated using anticipated training participation levels and projected statewide demand for expanded scope services.	\$1,500,000.00
	Provider payment for uncovered services provided for expanded			

Promoting Access, Coordination, and Transformation (PACT)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
	scope of practice \$500,000			
System Alignment & Facility Enhancement Fund (SAFE)	Optimization and integration grants \$20,000,000	Supports creation of strategic hospital and system partnerships and affiliations and financial sustainability assessments to maintain essential services in rural areas.	Estimates are based on anticipated financial support for establishing partnerships and affiliations and conducting financial sustainability assessments. No funds will be used to finance mergers or acquisitions.	\$63,000,000.00
	Facility upgrades \$31,000,000*			
	Data system upgrade grants \$12,000,000			
				\$93,590,808.02

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Leadership Education, Advancement & Delivery (LEAD)***	Develop and Distribute Curriculum \$2,200,000	Creates a Leadership Academy to train and advance healthcare leaders statewide.	Costs were estimated using projections informed by comparable leadership and workforce programs, anticipated statewide participation,	\$4,300,000.00
	Leadership academy operations \$900,000			
	Tech platforms for LEAD \$1,200,000			

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
			and market-based rates.	
Preparing Arkansas Talent for Health Workforce Advancement Yield (PATHWAY)	GME Operations \$1,000,000	Grows the healthcare pipeline through expanded GME slots, residencies, clinical workforce training awards, nurse and allied health professional training, and preceptor programs.	Estimates reflect anticipated residency expansion costs, workforce demand, training program development and implementation, and infrastructure requirements validated by comparable programs.	\$7,000,000.00
	Trainee Support \$6,000,000			
Recruit, Educate, Train, Advise, Integrate, Nurture (RETAIN)***	Apprentice pay \$600,000	Provides recruitment, relocation, and mentorship incentives to strengthen healthcare workforce retention.	Cost estimates are based on projected participation, program scale, and prevailing incentive structures for rural workforce retention.	\$14,400,000.00
	Major site enablement \$800,000			
	Curriculum \$560,000			
	Apprenticeship Launch \$240,000			
	Financial Incentives \$10,000,000			
	Marketing and Outreach \$200,000			
	Preceptorship Grants \$2,000,000			

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Strategic Knowledge, Innovation & Lifelong Learning for Upward Professionals (SKILL-UP)***	Curriculum development & trainings \$800,000	Develops pathways and training for nurses, PAs, counselors, and paraprofessionals to advance careers.	Estimates were developed using expected program reach, training intensity, and cost benchmarks from similar professional development initiatives.	\$1,600,000.00
	Tele-education platforms \$500,000			
	Workshops, equipment, materials, and staffing \$100,000			
	Financial support for exams, credentialing, and administrative assistance \$200,000			
				\$27,300,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)****				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Linking Infrastructure for Emergency Lifesaving and Integrated Network Expansion (LIFELINE)	EMS Equipment and Vehicles \$8,000,000	Upgrades EMS and emergency response systems for faster, more efficient care delivery; modernizes trauma systems and rural	Costs were estimated based on statewide EMS and Trauma readiness goals, regional system build-outs; training needs;	\$28,100,000.00
	Technology and dispatch systems \$2,000,000			

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)****				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
	Performance tracking dashboards \$1,000,000	workforce readiness through an integrated statewide response network.	infrastructure costs; projected technology needs, and historical emergency system expenditures. The state anticipates purchasing up to 12 new EMS vehicles estimated at \$250,000 each, for a total of \$3,000,000. The remaining \$5,000,000 budgeted for EMS Equipment and Vehicles will be used to purchase equipment and technology upgrades for existing vehicles.	
	Communication infrastructure & equipment \$2,300,000			
	Workforce hubs startup \$5,600,000			
	Hospital ACS Readiness & Verification \$8,400,000			
	ATCC/EMS upgrades \$800,000			
Health Outcomes through Monitoring & Engagement (HOME)	RPM devices \$14,000,000	Launches remote monitoring pilots for chronic diseases to improve outcomes and sustainability.	Estimates are informed by pilot budgets from comparable remote monitoring programs and adjusted for statewide participation.	\$18,550,000.00
	Telehealth platforms \$3,150,000			
	Patient and provider training and support \$1,000,000			
	Data management and analytics tools			

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)****				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
	\$400,000			
Virtual Innovation for Rural Telehealth, Utilization, Access, and Longevity (VIRTUAL)	Data integration and interoperability tools \$2,000,000	Expands telehealth capacity, supports capital investment, and integrates virtual specialty care networks.	Estimates are based on projected system buildout, integration complexity, and vendor market rates.	\$2,000,000.00
Telehealth, Equipment, and Connectivity Hub Fund (TECHFUND)	Cyber Security \$2,000,000	Invests in telehealth infrastructure, connectivity, and technology upgrades for long-term system sustainability.	Cost estimates were derived from anticipated network expansion needs, technology lifecycles, and state connectivity benchmarks.	\$7,000,000.00
	Telehealth equipment \$2,000,000			
	Network upgrades \$3,000,000			
				\$55,650,000.00

Administrative Costs				
Strategy / Sub-Initiative	Activities (with Allocations)	Justification	Calculation Methodology	Total
Contracted Administrative Costs	Activities may include, but are not limited to, administration support, fiscal management, data tracking and reporting, coordination of subrecipient activities, technical assistance to	Supports overall management and oversight of the RHT Program, including coordination, reporting, and compliance functions.	Calculated at 2.1% for the first \$1,000,000,000 and 2% for funds exceeding \$1,000,000,000. See Appendix for breakdown of billable	\$4,375,588.00

	partners, and compliance monitoring.		milestones related to BDO administrative contract.	
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Total Direct Charges

\$208,779,396.02

Total Direct Charges		
Cost Category	Amount	Supported Initiative
Personnel	\$ 235,000.00	All initiatives
Fringe Benefits	67,400.00	All initiatives
Travel	3,000.00	
Equipment	-	
Supplies	-	
Contractual/ Subawards	208,473,996.02	All initiatives
Construction	-	
Other	-	
Totals	\$ 208,779,396.02	

Total Administrative Costs

Below is a calculation of total projected administrative costs. The State has elected to allocate 2.25% of total program funding for program-level administrative costs to ensure effective management, oversight, and implementation of the initiatives outlined in this application. The State will also include language within all contractual agreements and subawards to limit additional administrative costs not to exceed 7% of awarded funds.

Consistent with Section 71401 of Public Law 119-21, the State affirms that total administrative expenses, including both direct and indirect costs, will not exceed 10% of the total budget for the grant period.

Total Administrative Costs			
Cost Category	Amount	Percentage of Funding	Supported Initiative
Personnel	\$ 235,000	0.11%	All initiatives
Fringe Benefits	67,400	0.03%	All initiatives
Travel	3,000	0.00%	
Equipment	-	0.00%	
Supplies	-	0.00%	
Contractual/ Subawards	4,375,588	2.10%	All initiatives
Construction	-	0.00%	
Other	-	0.00%	
Total	\$ 4,680,988	2.24%	

Indirect Charges

The State does not anticipate charging any indirect costs to this award. All requested funds will be applied directly to program activities and services.

*The State of Arkansas acknowledges that renovations must not exceed \$41,755,879 (20% of the total Y1 award) in year one of the RHTP. We have allocated \$4,000,000 in MOVE and \$200,000 in FAITH for renovations in the HEART program and we have allocated \$31,000,000 in SAFE Fund for renovations in the PACT program for a total of \$35,200,000. This is below the \$41,755,879 cap.

** Year one budgeted costs are for startup and program implementation costs. The State does not anticipate any provider payments in year 1.

***LEAD, RETAIN, and SKILL-UP each require a five-year commitment.

**** The state acknowledges that provider payments must not exceed \$31,316,909 (15% of the total Y1 award) in year one of the RHTP. While the state does not yet have a budgeted amount, we anticipate that we may have some provider payments associated with the THRIVE Initiative.

ARKANSAS

Rural Health Transformation Program

HEALTHY. CONNECTED. LOCAL.

Expanded justification is provided in the Appendix. As the Appendix is entirely new, no has been applied.



OPPORTUNITY NUMBER: CMS-RHT-26-001

PROJECT YEAR 1 BUDGET NARRATIVE APPENDIX

Expanded justification is provided in the Appendix. As the Appendix is entirely new, no redline or highlighting has been applied.

Healthy Eating, Active Recreation, & Transformation (HEART)

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
GROW	School-based clinics	August 2026 - October 2027	Subaward application	Supports school-based health clinics (SBHCs) operated by qualified provider organizations to expand access to pediatric primary care, behavioral health, and early intervention services. Funding will support clinic operations through incremental staffing, extended service hours, care coordination, behavioral health integration, and health IT enhancements, and will be limited to allowable, non-duplicative costs not otherwise covered by existing federal or state funding sources.	Year 1 funding assumes approximately 25 provider organizations at ~\$80,000 per organization.	2,000,000.00
GROW	Education materials development and distribution	August 2026 - January 2027	Subaward application	Supports subrecipients in developing and distributing patient and community-facing education materials, including printed resources (e.g., brochures, toolkits) and digital content, to improve awareness of pediatric primary care, behavioral health services, and care navigation. Materials will be distributed through school-based clinics, provider organizations, and community partners	Year 1 funding is based on a mix of printed and digital education materials across participating subrecipients, including approximately 90,000 printed materials (e.g., brochures, toolkits) at ~\$4 per unit (\$360,000) and digital materials (\$120,000). Additional	1,000,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				to reach children, families, and caregivers.	costs include content development, design, and translation (\$250,000) and distribution and dissemination (\$270,000). Funding will be distributed across approximately 20 subrecipients, with final allocations based on participation, geographic coverage, and target population needs.	
GROW	Mobile Care Units	August 2026 - May 2027	Subaward application	Supports deployment of mobile care units operated by qualified provider organizations to expand access to pediatric primary care, behavioral health services, and preventive care in underserved and rural areas. Funding will support the acquisition and deployment of mobile units and associated startup costs necessary to initiate service delivery, with subrecipients responsible for ongoing operations.	Year 1 funding assumes acquisition and deployment of approximately 5 mobile care units at ~\$600,000 per unit (\$3,000,000 total). Per-unit cost includes vehicle procurement, medical build-out, and initial equipment necessary to support clinical service delivery, with final specifications determined based on subrecipient needs and service models.	3,000,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
FARM	Nutrition education and outreach	September 2026 - October 2027	Competitive bid	Supports development and distribution of nutrition education and outreach materials, including printed resources (e.g., brochures, recipe cards, educational toolkits) and media-based outreach (e.g., public awareness campaigns, digital and broadcast content) to promote healthy eating, food access, and nutrition literacy. Materials and outreach will be distributed through providers, community organizations, and statewide media channels to reach children, families, and underserved populations.	Year 1 funding is based on production and distribution of approximately 250,000 nutrition education materials (e.g., brochures, recipe cards, toolkits) at ~\$3 per unit (\$750,000). Additional costs include content development, design, and translation (\$250,000) and media and outreach campaigns, including digital and broadcast placements (\$500,000), totaling \$1,500,000 in Year 1. Materials and campaigns will be produced and distributed through a contracted vendor based on statewide outreach needs.	1,500,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
FARM	Data collection and reporting	September 2026 - October 2027	Competitive bid	Supports data collection, analysis, and reporting activities necessary to monitor program implementation, measure outcomes, and ensure compliance with reporting requirements. Activities may include data tracking, performance monitoring, and preparation of required reports to inform program management and evaluation.	Year 1 funding of \$200,000 is based on estimated costs for data collection and reporting activities, including data system support, analysis, and reporting functions, as well as associated personnel or contractor support necessary to meet program and reporting requirements.	200,000.00
FARM	Market development grants	August 2026 - October 2027	Subaward application	Supports market development grants to eligible entities, including farmers, producers, food hubs, cooperatives, and other food system organizations, to strengthen local food systems, expand market access, and increase availability of healthy foods in underserved areas. Funding will support activities such as aggregation, distribution, processing, and other market development efforts to improve food access and supply chain capacity.	Year 1 funding assumes approximately 40 grants at ~\$100,000 per award (\$4,000,000 total). Grants will be awarded to eligible entities based on program criteria and market development needs, with final award amounts determined by project scope and impact.	4,000,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
MOVE	Facility enhancement grants	August 2026 - October 2027	Subaward application	Supports facility enhancement grants to eligible healthcare providers, including hospitals, rural health clinics, federally qualified health centers, and other community-based providers, to improve care delivery environments and expand access to and availability of services. Allowable enhancements are limited to minor renovations and upgrades necessary to support service expansion, such as reconfiguration of patient care space, accessibility improvements, and upgrades to existing systems that enable providers to offer additional or expanded services.	Year 1 funding assumes approximately 20 grants at ~\$200,000 per award (\$4,000,000 total). Grants will be awarded to eligible providers based on need and project scope, with funding supporting targeted facility enhancements such as minor interior renovations, accessibility upgrades, and improvements to existing clinical spaces to accommodate expanded services, consistent with allowable uses under program requirements.	4,000,000.00
MOVE	Coordination activities	August 2026 - October 2027	Competitive bid	Supports coordination efforts with local governments, community organizations, and wellness groups to enhance collaboration, align services, and improve access to health and wellness initiatives.	Year 1 funding of \$1,037,600 is based on estimated costs for coordination activities, including planning, stakeholder engagement, and implementation support necessary to facilitate partnerships and program alignment.	1,037,600.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
FAITH	Screening and outreach events	August 2026 - October 2027	Subaward application	Supports screening and outreach events through subawards to faith-based institutions and partners to improve early identification of health needs and increase awareness of available services, particularly among underserved populations.	Year 1 funding of \$900,000 is based on estimated subawards to faith-based institutions and partners to support planning and implementation of screening and outreach events, including staffing, supplies, transportation and event-related expenses necessary to carry out activities.	900,000.00
FAITH	Stripe parking lots	August 2026 - October 2027	Subaward application	Supports low-cost environmental enhancements to promote physical activity by adding striped walking paths within existing parking lots at participating sites. These improvements create safe, accessible spaces for walking and exercise, directly supporting program goals to increase physical activity and improve community health, particularly in areas with limited access to recreational infrastructure.	Year 1 funding of \$200,000 is based on estimated subawards to eligible entities to support striping of walking paths at participating sites, including materials, labor, and minor site preparation necessary to implement the improvements.	200,000.00
HEAL	Training materials development and distribution	August 2026 - October 2027	Competitive bid	Supports development and distribution of professional training materials, including curricula, training modules, toolkits, and educational resources focused on nutrition, physical activity, behavioral health, chronic disease management, and safe opioid	Year 1 funding is based on development and distribution of approximately 10,000 training materials (e.g., curricula, modules, and toolkits) at ~\$20 per unit	600,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				prescribing. Materials will be developed and distributed to training programs, healthcare providers, and partner organizations to support integration into professional education and continuing education activities.	(\$200,000) and digital training materials (\$100,000). Additional costs include content development, design, and subject matter expertise (\$200,000) and distribution through training programs, online platforms, and partner organizations (\$100,000). Materials will be produced and distributed through a contracted vendor, totaling \$600,000 in Year 1.	
HEAL	Faculty/staff support	August 2026 - October 2027	Competitive bid	Supports faculty and staff necessary to develop, deliver, and support professional training programs aligned with HEAL objectives, including nutrition, physical activity, behavioral health, and safe opioid prescribing education.	Year 1 funding of \$500,000 is based on estimated contractual costs for faculty and staff support, including subject matter expertise, curriculum delivery, and program support services necessary to implement training activities.	500,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
HEAL	Education and learning platform.	August 2026 - October 2027	Competitive bid	Supports implementation and maintenance of an education and learning platform to deliver training content, track participation, and support integration of HEAL-related curricula into professional training programs.	Year 1 funding of \$200,000 is based on estimated contractual costs for platform licensing, configuration, and ongoing support necessary to deliver and manage training activities.	200,000.00
IMPACT	Equipment and technology	August 2026 - October 2027	Subaward application	Supports procurement of clinical equipment and supplies necessary to implement chronic disease prevention and management interventions. Equipment and supplies include mobile telehealth and vital sign carts, in-clinic and at-home monitoring devices (e.g., blood pressure monitors, continuous glucose monitors), point-of-care testing equipment, digital health devices (e.g., tablets and workstations), and laboratory supplies (e.g., reagents and test strips). These items enable real-time monitoring, remote care delivery, and improved clinical decision-making for participating providers and patients.	Year 1 funding is based on the purchase of equipment and supplies across participating clinical sites, including telehealth carts, monitoring devices, diagnostic equipment, and laboratory consumables, with quantities and unit costs estimated based on per-site equipment needs and per-patient monitoring requirements to support program participants and clinical operations.	2,568,000.00
IMPACT	Provider training and consulting	August 2026 - October 2027	Subaward application	Supports provider training and consulting services to enhance delivery of chronic disease prevention and management interventions, including training on care models, clinical	Year 1 funding of \$3,444,000 is based on estimated contractual costs for provider training and consulting services, including curriculum	3,444,000.00

Healthy Eating, Active Recreation, & Transformation (HEART)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				protocols, and use of supporting tools and technologies.	development, training delivery, and technical assistance necessary to support participating providers.	
IMPACT	Patient outreach and support	August 2026 - October 2027	Subaward application	Supports patient outreach and support activities to promote program participation, engagement, and sustained involvement in chronic disease prevention and management interventions.	Year 1 funding of \$2,408,000 is based on estimated contractual costs for outreach and support activities, including patient engagement, communications, and support services necessary to facilitate participation and retention.	2,408,000.00
						\$ 27,557,600.00

Promoting Access, Coordination, and Transformation (PACT)

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
ACCESS	Telehealth platforms	July 2026 - October 2027	Subaward application	Supports telehealth platforms to expand access to care, particularly in rural and underserved areas, by enabling remote service delivery, improving care coordination, and increasing availability of specialty and primary care services.	Year 1 funding of \$1,000,000 is based on estimated subawards to support telehealth platform implementation and use, including licensing, configuration, and ongoing support necessary to enable remote care delivery.	1,000,000.00
ACCESS	Mobile screening	July 2026 - October 2027	Subaward application	Supports mobile screening services to improve access to preventive care and early detection of chronic conditions, particularly in rural and underserved areas. Mobile screenings will provide convenient, community-based access to health assessments and facilitate timely referral to care.	Year 1 funding of \$5,000,000 is based on estimated costs to support mobile screening activities, including staffing, equipment, supplies, and operational expenses necessary to deliver screening services in community settings.	5,000,000.00
ACCESS	Telehealth equipment	July 2026 - October 2027	Subaward application	Supports telehealth equipment to enable remote care delivery and improve access to services in rural and underserved areas. May include telehealth carts, audiovisual equipment, and related peripherals necessary to support virtual visits.	Year 1 funding of \$8,000,808.02 is based on estimated subawards to support procurement of telehealth equipment across participating providers, with final quantities and configurations determined based on site needs and program participation.	8,000,808.02

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
ACCESS	Clinical staffing, patient navigation, and outreach grants	July 2026 - October 2027	Subaward application	Supports clinical staffing, patient navigation, and outreach grants to eligible healthcare providers and community-based organizations, including hospitals, rural health clinics, federally qualified health centers, and other provider organizations, to enhance care delivery capacity, improve patient navigation, and increase outreach to rural populations.	Year 1 funding assumes approximately 54 grants at ~\$100,000 per award (\$5,400,000 total). Subawards will be made to eligible entities based on program criteria and need, with final award amounts determined by project scope and population served.	5,400,000.00
ACCESS	Care coordination services	August 2026 - October 2027	Subaward application	Supports care coordination services to improve management of patient care across providers and settings, particularly for individuals with chronic conditions. Care coordination services include care planning, referral management, follow-up support, and communication between providers and patients to ensure timely access to services and continuity of care.	Year 1 funding of \$5,000,000 is based on estimated subawards to eligible entities such as health systems, clinically integrated networks and rural health clinics to support delivery of care coordination services, including care coordination staffing, patient navigation support, and related operational costs necessary to implement new coordination activities.	5,000,000.00
CIN	CIN Development Grants	September 2026 - October 2027	Subaward application	Supports CIN development grants to eligible provider organizations and partnerships to establish new clinically integrated networks (CINs) and strengthen care coordination, data sharing, and	Year 1 funding assumes approximately 3 grants at ~\$1,230,000 per award (\$3,690,000 total). Subawards will support development of new clinically integrated networks, with	3,690,000.00

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				value-based care capabilities across participating providers.	final award amounts based on project scope, participating providers, and network development needs.	
ROADMAP	Statewide data systems	October 2026 - October 2027	Competitive bid	Supports statewide data systems to enhance data collection, integration, and analysis capabilities, enabling improved monitoring, reporting, and data-driven decision-making across program activities.	Year 1 funding of \$500,000 is based on estimated contractual costs for data system development, integration, and support, including configuration, data management, and ongoing system maintenance necessary to support program implementation.	500,000.00
ROADMAP	Regional coalition support	October 2026 - October 2027	Competitive bid	Supports regional coalitions to enhance collaboration among stakeholders, align resources, and coordinate efforts to improve access to care and health outcomes.	Year 1 funding of \$200,000 is based on estimated contractual costs to support coalition activities, including coordination, planning, and stakeholder engagement.	200,000.00
ROADMAP	Transportation partnerships	October 2026 - October 2027	Competitive bid	Supports partnerships to improve transportation access for patients, particularly in rural and underserved areas, to reduce barriers to care and support timely access to services.	Year 1 funding of \$200,000 is based on estimated contractual costs to support transportation partnerships, including coordination and implementation of transportation services.	200,000.00
ROADMAP	Digital transportation tools	October 2026 - October 2027	Competitive bid	Supports implementation of digital tools to improve coordination and access to transportation services, enhancing scheduling, routing,	Year 1 funding of \$100,000 is based on estimated contractual costs for development, implementation, and support of digital transportation tools.	100,000.00

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				and connectivity between patients and providers.		
ScOPE	Scope of practice training and certification support	September 2026 - October 2027	Subaward application	Supports training and certification for healthcare professionals to expand practice authority and enable providers to practice at the top of their license. Funding will support activities such as advanced certifications, scope-of-practice training, and education required for expanded clinical roles, including services related to primary care, behavioral health, and chronic disease management. These efforts will increase provider capacity and improve access to care, particularly in rural areas.	Year 1 funding assumes approximately 20 subawards at ~\$50,000 per award (\$1,000,000 total). Subawards will be made to eligible healthcare providers to support training and certification costs for multiple staff, including tuition, certification fees, and program-related expenses necessary to expand practice authority within participating organizations.	1,000,000.00
ScOPE	Provider payments	February 2027 - October 2027	Subaward application	Supports provider payments to offset uncompensated care resulting from expanded scope of practice, enabling providers to deliver additional services and increase access to care without financial barriers during initial implementation.	Year 1 funding of \$500,000 is based on estimated subawards to participating providers to support uncompensated care costs associated with newly implemented or expanded services.	500,000.00

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
SAFE	Optimization and integration grants	August 2026 - October 2027	Subaward application	Supports subawards to providers to strengthen alignment, partnerships, and long-term financial sustainability. Funding will support financial viability assessments as well as targeted investments to improve operational stability, support strategic partnerships, and enhance the ability of providers to sustain services in rural areas.	Year 1 funding assumes subawards to support both financial sustainability assessments and broader sustainability efforts, including approximately 160 financial assessments at an average cost of ~\$50,000 per assessment (\$8,000,000) and approximately 15 alignment and partnership grants at ~\$800,000 per grant (\$12,000,000). These grants will support activities such as partnership development, operational improvements, and initiatives to strengthen long-term financial stability, with final allocations based on provider needs and participation.	20,000,000.00
SAFE	Facility upgrade grants	August 2026 - October 2027	Subaward application	Supports facility upgrade grants to eligible healthcare providers to enhance care delivery environments and improve patient and staff safety. Funding will support targeted improvements that strengthen clinical operations and expand access to services, particularly in rural and underserved areas.	Year 1 funding assumes approximately 25 facilities at ~\$1,240,000 per facility (\$31,000,000 total). Subawards will support minor renovations and equipment purchases, such as interior modifications to existing patient care areas, accessibility upgrades, and replacement or upgrade of existing clinical equipment (e.g., exam room	31,000,000.00

Promoting Access, Coordination, and Transformation (PACT)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
					equipment, monitoring devices, and safety systems). This may include repurposing existing space within a facility (e.g., converting underutilized areas into patient care or treatment space) with associated minor renovations and equipment needs, consistent with applicable requirements.	
SAFE	Data system upgrade grants	August 2026 - October 2027	Subaward application	Supports data system upgrade grants to eligible healthcare providers to enhance data infrastructure, improve interoperability, and enable data-driven care delivery. Funding will support upgrades that strengthen clinical operations, reporting capabilities, and coordination of care, particularly in rural and underserved areas.	Year 1 funding assumes approximately 25 grants at ~\$480,000 per award (\$12,000,000 total). Subawards will support data system upgrades, including electronic health record (EHR) enhancements, interoperability improvements, data integration, and related system upgrades, with final award amounts based on provider needs and project scope.	12,000,000.00
						\$93,590,808.02

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LEAD	Curriculum development and distribution (LEAD)	August 2026 - October 2027	Competitive Bid	Supports development and distribution of training curricula to build leadership capacity and support workforce development across participating organizations.	Year 1 funding of \$2,200,000 is based on estimated contractual costs for curriculum development, content creation, and distribution through training programs and partner organizations.	2,200,000.00
LEAD	Leadership academy operations	August 2026 - October 2027	Competitive Bid	Supports operation of a leadership academy to provide training, mentorship, and development opportunities for healthcare leaders.	Year 1 funding of \$900,000 is based on estimated contractual costs for program operations, including administration, training delivery, and participant support.	900,000.00
LEAD	Tech platforms (LEAD)	August 2026 - October 2027	Competitive Bid	Supports implementation of technology platforms to deliver training content, facilitate collaboration, and support program administration.	Year 1 funding of \$1,200,000 is based on estimated contractual costs for platform development, licensing, configuration, and ongoing support.	1,200,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
PATHWAY	ArkGME operations	September 2026 - October 2027	Subaward application	Supports ArkGME operations to establish and implement a statewide graduate medical education (GME) expansion initiative, including creation of the Arkansas GME Technical Assistance Center (ArkGME-TAC) to coordinate program development, accreditation support, and training infrastructure. These activities are necessary to expand residency training capacity and address workforce shortages in future years.	Year 1 funding of \$1,000,000 supports operational costs for ArkGME-TAC, including program coordination, technical assistance, accreditation support, and development of training infrastructure. No new GME slots are created in Year 1, as this period focuses on program establishment and readiness. The initiative is expected to support creation of approximately 100 new residency positions statewide in future years, with slots phased in as programs are developed and accredited.	1,000,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
PATHWAY	Trainee support	September 2026 - October 2027	Subaward application	Supports clinical workforce training awards through subawards to participating providers to expand training capacity and strengthen the healthcare workforce. Funding will support provider-based training opportunities for trainees in approved programs and will be tied to service commitments to help ensure participating trainees enter and remain in needed practice settings.	Year 1 funding assumes approximately 60 subawards at ~\$100,000 per award (\$6,000,000 total) to participating providers to support trainee-related costs in approved clinical workforce training programs. Funding will support training positions and related costs associated with trainees who are subject to five-year service commitments following completion of training.	6,000,000.00
RETAIN	Apprentice pay	September 2026 - October 2027	Subaward application	Supports apprentice pay as part of the registered apprenticeship program, enabling participants to earn wages while completing on-the-job training and related instruction. Apprentice pay supports recruitment, retention, and successful completion of training pathways in high-demand healthcare roles.	Year 1 funding assumes support for approximately 30 apprentices at an estimated ~\$20,000 per apprentice (\$600,000 total), based on anticipated Year 1 participation levels within the overall program design. Funds will be distributed through subawards to	600,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
					participating employers to offset wages for apprentices during training.	
RETAIN	Major site enablement	September 2026 - October 2027	Subaward application	Supports major site enablement to prepare participating employers and training sites to implement registered apprenticeship programs. Activities include establishing program infrastructure, onboarding sites, supporting employer readiness, and aligning training environments with program requirements.	Year 1 funding assumes approximately 10 participating sites at an estimated ~\$80,000 per site (\$800,000 total). Funds will support site readiness activities such as onboarding, training setup, workflow integration, and initial program implementation support.	800,000.00
RETAIN	Curriculum	September 2026 - October 2027	Subaward application	Supports development and implementation of curriculum for registered apprenticeship programs, including training materials and instructional content aligned with workforce needs and licensure requirements.	Year 1 funding of \$560,000 is based on estimated subaward costs for curriculum development, content creation, and implementation necessary to support apprenticeship programs.	560,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
RETAIN	Apprenticeship launch	September 2026 - October 2027	Subaward application	Supports apprenticeship launch activities to initiate new training tracks, including program setup, enrollment processes, and coordination among participating employers and training partners	Year 1 funding of \$240,000 is based on estimated subaward costs for program setup, coordination, and implementation activities necessary to launch apprenticeship programs.	240,000.00
RETAIN	Financial incentives	September 2026 - October 2027	Subaward application	Supports financial incentives to encourage employer participation, sustain apprenticeship programs, and promote retention of trained healthcare workers in participating organizations. Incentives are tied to program participation, training completion, and workforce retention goals.	Year 1 funding assumes approximately 100 incentive payments at an estimated ~\$100,000 per incentive (\$10,000,000 total). Incentives will be distributed through subawards to participating employers based on achievement of program milestones, including apprentice enrollment, training completion, and retention.	10,000,000.00
RETAIN	Marketing and Outreach	September 2026 - October 2027	Subaward application	Supports marketing and outreach activities to recruit participants and promote awareness of apprenticeship	Year 1 funding of \$200,000 is based on estimated subaward costs for outreach campaigns, recruitment	200,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
				opportunities, particularly in rural and underserved areas.	materials, and engagement efforts to support program enrollment.	
RETAIN	Preceptorship grants	September 2026 - October 2027	Subaward application	Supports preceptorship grants to participating providers to compensate preceptors for supervising and training apprentices, ensuring adequate clinical oversight and high-quality training experiences.	Year 1 funding of \$2,000,000 is based on estimated subawards to support preceptor stipends and related costs associated with supervision and training of apprentices.	2,000,000.00
SKILL-UP	Curriculum development and training (SKILL-UP)	October 2026 - March 2027	Competitive Bid	Supports development and delivery of training programs to enhance workforce skills and capacity. Equipment and materials will include items such as training equipment, simulation tools, instructional materials, digital learning resources, and related supplies necessary to support training activities.	Year 1 funding of \$800,000 is based on estimated contractual costs for curriculum development, training delivery, and related implementation activities.	800,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
SKILL-UP	Tele- education platforms	October 2026 - March 2027	Competitive Bid	Supports implementation of tele-education platforms to expand access to training and education, particularly in rural and underserved areas. Equipment and materials will include items such as digital learning platforms, audiovisual equipment, and related technology resources necessary to support remote training delivery.	Year 1 funding of \$500,000 is based on estimated contractual costs for platform development, licensing, configuration, and support.	500,000.00
SKILL-UP	Workshops	October 2026 - March 2027	Competitive Bid	Supports workshops to provide hands-on training and skill development opportunities for participants. Equipment and materials will include items such as training supplies, instructional materials, and related resources necessary to support workshop activities.	Year 1 funding of \$100,000 is based on estimated contractual costs for workshop planning, delivery, and participant engagement.	100,000.00

Recruitment, Innovation, Skills, and Education for AR Healthcare (RISE AR)						
Strategy/ Sub Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
SKILL-UP	Education support	October 2026 - March 2027	Competitive Bid	Supports education support services to facilitate participation in training programs and improve learning outcomes. Equipment and materials will include items such as instructional resources, learning materials, and related supplies necessary to support participants.	Year 1 funding of \$200,000 is based on estimated contractual costs for education support services and related program activities.	200,000.00
						\$27,300,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LIFELINE	EMS equipment and vehicles	July 2026 - October 2027	Subaward application	Supports procurement of EMS equipment and vehicles to enhance emergency response capacity, improve patient care during transport, and strengthen access to time-sensitive services, particularly in rural and underserved areas. Equipment and vehicles will include items such as ambulances and transport vehicles, cardiac monitors/defibrillators, stretchers, and other emergency response equipment necessary to support EMS operations.	Year 1 funding assumes a combination of EMS vehicle procurement and associated equipment costs, including approximately 22 vehicles at ~\$250,000 per vehicle (\$5,500,000). Remaining funds support equipment and outfitting costs, including approximately 50 cardiac monitors/defibrillators at ~\$30,000 per unit (\$1,500,000), 40 stretchers at ~\$10,000 per unit (\$400,000), and other emergency response equipment and vehicle outfitting (~\$600,000), such as onboard communication systems, oxygen and suction equipment, and installation and configuration costs, with final allocations based on subrecipient needs.	8,000,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LIFELINE	Technology and dispatch systems	July 2026 - October 2027	Subaward application	Supports upgrades to EMS technology and dispatch systems through subawards to EMS providers to improve coordination, response times, and patient routing across the emergency care network. Technology and systems will include items such as computer-aided dispatch (CAD) systems, dispatch software enhancements, system integration tools, and related technology infrastructure necessary to support real-time communication and coordination among EMS agencies and healthcare providers.	Year 1 funding assumes a combination of technology and dispatch system upgrades across participating EMS providers, including approximately 5 system implementations or upgrades at ~\$250,000 per system (\$1,250,000), with remaining funds supporting software licensing, system integration, and configuration costs (~\$750,000), based on provider needs and system scope.	2,000,000.00
LIFELINE	Performance tracking dashboards	July 2026 - October 2027	Subaward application	Supports development and implementation of performance tracking dashboards to monitor system performance, improve coordination, and support data-driven decision-making across EMS and healthcare providers.	Year 1 funding is based on estimated subaward costs to support development, implementation, and ongoing use of performance tracking dashboards.	1,000,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LIFELINE	Communication infrastructure & equipment	July 2026 - October 2027	Subaward application	Supports upgrades to communication infrastructure and equipment through subawards to EMS providers to improve coordination, reliability, and real-time information sharing across the emergency care network. Infrastructure and equipment will include items such as radio systems, mobile communication units, interoperability solutions, dispatch communication hardware, and related technology necessary to support effective communication among EMS agencies, hospitals, and other emergency response partners.	Year 1 funding is based on estimated subaward costs to support communication infrastructure upgrades, equipment procurement, and implementation across participating providers.	2,300,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LIFELINE	Workforce hubs startup	September 2026 - October 2027	Subaward application	Supports startup of regional workforce hubs to deliver simulation-based training, workforce development, and coordinated clinical education aligned with statewide trauma system goals. Hubs will support hands-on and virtual training, preceptor development, and workforce preparation for time-sensitive conditions to improve readiness across participating providers.	Year 1 funding assumes approximately 7 workforce hubs at ~\$800,000 per hub (\$5,600,000 total). Subaward funding will support startup activities, including implementation, training capabilities, and coordination of workforce development efforts.	5,600,000.00
LIFELINE	Hospital ACS readiness and verification	September 2026 - October 2027	Subaward application	Supports hospital readiness and verification activities to align facilities with American College of Surgeons (ACS) trauma standards. Funding will support activities to enhance clinical readiness and prepare facilities for ACS verification.	Year 1 funding of \$8,400,000 is based on estimated subaward costs to support hospital readiness activities and verification preparation.	8,400,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
LIFELINE	ATCC/EMS upgrades	September 2026 - October 2027	Subaward application	Supports upgrades to the Arkansas Trauma Communication Center (ATCC) and Emergency Medical Services (EMS) systems to improve coordination, communication, and patient routing across the trauma care network. Funding will support enhancements such as real-time data and bed availability reporting, communication system upgrades, integration of triage and transport protocols, and training and system improvements necessary to support statewide implementation and adherence to updated trauma care guidelines.	Year 1 funding is based on estimated subaward costs to support system upgrades, implementation, and integration of ATCC and EMS capabilities.	800,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
HOME	RPM devices	July 2026 - October 2027	Subaward application	Supports subawards to providers to implement remote patient monitoring (RPM) programs for patients with chronic conditions and those at risk of adverse health outcomes. RPM devices will be used to monitor patients in home settings, improve care management, and reduce avoidable hospital utilization. Devices may include blood pressure monitors, glucometers, pulse oximeters, weight scales, and other remote monitoring tools based on patient needs.	Year 1 funding assumes subawards to providers to support approximately 40,000 RPM devices at an average cost of ~\$350 per device (\$14,000,000 total). Devices will support monitoring of patients with conditions such as hypertension, diabetes, and other chronic diseases, with final allocations based on provider participation and patient needs.	14,000,000.00
HOME	Telehealth platforms	July 2026 - October 2027	Subaward application	Supports subawards to providers to implement and enhance telehealth platforms to expand access to care, particularly in rural and underserved areas.	Year 1 funding is based on estimated subaward costs to support telehealth platform implementation, licensing, and integration across participating providers.	3,150,000.00
HOME	Training and support	July 2026 - October 2027	Subaward application	Supports subawards to providers for training and support activities necessary to implement and sustain telehealth and RPM services, including provider training and patient education	Year 1 funding is based on estimated subaward costs to support training, technical assistance, and ongoing program support.	1,000,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
HOME	Data management and analytics	July 2026 - October 2027	Subaward application	Supports subawards to providers for data management and analytics to monitor program performance, support care coordination, and improve patient outcomes.	Year 1 funding is based on estimated subaward costs to support data management, reporting, and analytics activities.	400,000.00
VIRTUAL	Data integration and interoperability tools	July 2026 - October 2027	Subaward application	Supports subawards to providers to implement data integration and interoperability tools to improve information sharing, care coordination, and system connectivity across providers. Funding will support solutions that enable secure exchange of patient data, integration of disparate systems, and improved access to timely information for clinical decision-making.	Year 1 funding is based on estimated subaward costs to support development, implementation, and integration of data interoperability tools and related system capabilities across participating providers.	2,000,000.00
TECHFUND	Cyber security	July 2026 - October 2027	Subaward application	Supports subawards to providers to enhance cybersecurity capabilities, protect sensitive patient data, and strengthen system resilience against cyber threats.	Year 1 funding is based on estimated subaward costs to support cybersecurity improvements, implementation, and related system enhancements across participating providers.	2,000,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
TECHFund	Telehealth platforms	July 2026 - October 2027	Subaward application	Supports subawards to providers to implement and enhance telehealth platforms to expand access to care, particularly in rural and underserved areas. Equipment and technology may include telehealth carts, cameras, remote examination devices, and related telehealth hardware and software necessary to support virtual care delivery.	Year 1 funding assumes subawards to providers to support telehealth platform implementation, including approximately 40 subawards at ~\$50,000 per subaward (\$2,000,000 total). Each subaward may include a combination of costs such as platform licensing and subscriptions (~\$20,000 per site), system integration and configuration (~\$15,000 per site), and training and onboarding (~\$15,000 per site), with final allocations based on provider needs.	2,000,000.00
TECHFund	Network upgrades	July 2026 - October 2027	Subaward application	Supports subawards to providers to upgrade network infrastructure to improve connectivity, reliability, and data transmission capabilities necessary for telehealth and digital health services. Equipment and infrastructure may include broadband enhancements, routers, network hardware, and connectivity solutions to support secure and reliable system performance.	Year 1 funding assumes subawards to providers to support network infrastructure upgrades, including approximately 40 network upgrade projects at ~\$50,000 per project (\$2,000,000), with remaining funds supporting additional hardware, installation, and configuration costs (~\$1,000,000) based on provider needs and system scope.	3,000,000.00

Telehealth, Health-monitoring, and Response Innovation for Vital Expansion (THRIVE)						
Strategy / Sub-Initiative	Activities	Period of Performance	Method of Selection	Justification	Calculation Methodology	Total
						\$55,650,000.00

BDO GS Administrative Costs Billable Milestones

BDO Administrative Costs Billable Milestones		
Milestone	Description/Acceptance Criteria	Cost
Project Plan & Governance Structure Approval	Approved by State; includes org chart, roles, and workplan	250,000
Compliance Framework & Policy Approval	State acceptance of compliance manual, policies, and procedures	400,000
Risk Assessment Model Approval	State approval of risk assessment matrix and methodology	200,000
Stakeholder Engagement Roadshow (6 Meetings)	Completion of 6 in-person/virtual meetings, summary report	200,000
Portal Testing, User Acceptance, SOP Finalization	User acceptance testing completed, SOPs finalized	300,000
IT Buildout: Grant Management Portals & Eligibility	Launch of initial portals (at least 10 programs live and approved by State)	925,588
Application Intake Launch (First 100 Applications)	Portal open, first 100 applications processed, process documented	500,000
Application Review & Scoring (First 100 Applications)	Reviews completed, scoring documentation provided	400,000

BDO Administrative Costs Billable Milestones		
Milestone	Description/Acceptance Criteria	Cost
Subrecipient Onboarding & Training Materials	Delivery of onboarding package, first training session completed	200,000
Payment File Delivery to DFA (First Disbursement)	First payment file delivered and accepted by DFA	200,000
Corrective Action Tracking (Year 1)	All corrective actions tracked and reported (pro rata paid per quarter)	200,000
Quarterly Program Reports (Year 1)	Reports submitted and accepted by State (pro rata payment per report)	100,000
KPI Dashboards & Performance Summaries (Year 1)	Dashboards live, performance summaries delivered (pro rata payment per quarter)	100,000
Stakeholder Engagement & Communications (Year 1)	Ongoing communications, feedback sessions, and summary reports (pro rata payment per quarter)	100,000
Annual Report to Treasury	Annual report submitted and accepted by Treasury	100,000
Annual Report to CMS	Annual report submitted and accepted by CMS	200,000
		\$ 4,375,588